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INTELLIGENCE ADVISORY BOARD

EMPLOYMENT OF RESERVE OFFICERS AS AGENTS

Memorandum by the Secretary

Pursuant to a request by the Acting Chief of Naval Intelligence the enclosed paper is circulated herewith for consideration of the Intelligence Advisory Board at its next meeting.

FOR THE INTELLIGENCE ADVISORY BOARD:

J. S. EARMAN

Secretary, N.I.A.

STATE/Keefer/J4/87-231

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each country visited. The War Department may have similar established procedures for military personnel. If acting as agents such contacts by Reserve personnel are apt to jeopardize their missions. Therefore, in cases where naval or military personnel are employed as agents, it is believed that procedures requiring contact with local State, War and Navy representatives should be eliminated.

4. When agents of the same country are working in the same area, it is believed fundamental that unless their activities are coordinated they are apt to result in interference, duplication and even confusion and loss of effectiveness. Consequently, it is submitted that, if casual agents are employed by any of the departments, the activities of such agents should be coordinated by the Director of Central Intelligence with those of the organized group operating under him.

CONCLUSIONS

5. It is concluded that:

(a) Reserve military or naval personnel should not be employed as agents unless the information desired is most important and can not otherwise be obtained.

(b) Members in the Reserve of one military service should ordinarily not be employed as agents by and only after informing the other service.

(c) When Reserve personnel are employed as agents, procedures requiring them to report to local State, War and Navy representatives should be eliminated.

(d) When casual agents are employed by one department their activities should be coordinated with all other such activities by the Director of Central Intelligence.

RECOMMENDATIONS

6. It is recommended that:

(a) This problem be submitted to ICAPS for study and recommendation.

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TAB 3   - 3 -   ENCLOSURE

(b)   This problem be submitted to the IAB for dis-
cussion at the next meeting thereof.

(c)   The conclusions (a), (b), (c) and (d) above be
considered with the view to adopting them as the controlling
policy in this matter.